



International Coordinating Council of  
Aerospace Industries Associations

# Newsletter

## Spring 2025



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## A WORD FROM OUR CHAIR

I am pleased to introduce the Spring 2025 edition of the ICCAIA Newsletter.

The first and second quarters of the year have been eventful for ICCAIA, beginning with an intense February, during which we actively participated in the CAEP/13 meeting at ICAO over two weeks, alongside the ICAO Global Implementation Support Symposium (GISS) 2025 in Abu Dhabi.



In March, we held a successful first in-person ICCAIA Annual General Meeting (AGM) and Conference, welcoming over 140 participants from across the ICCAIA membership and community, the ICAO Council, Air Navigation Commission, senior ICAO management, and industry partners. I was delighted to be part of this meaningful event, which also provided an excellent networking opportunity for the ICCAIA Board.

In April, we welcomed Ms. Sherrine Holmes as ICCAIA's new Administrative Assistant. I'm pleased to see our team-building efforts progressing exactly as planned and would like to express my gratitude to Executive Vice Presidents Dan Carnelly and Nina Brooks for making this possible. The ICCAIA Secretariat continues to grow stronger, and I truly value the contributions of our new team members.

Also in April, ICCAIA chaired the third meeting of the Global Aviation and Aerospace Skills Taskforce (GAAST), led by Nina Brooks and hosted in Montréal by ACI World. The group made solid progress on its work program.

I would also like to take this opportunity to congratulate the newly appointed leaders of the Aircraft Noise and Emissions Committee (ANEC) – Chair Olivier Husse (Airbus), and Vice Chairs Heather Sheffer (Boeing) and Mark Huising (Bombardier) – as well as the new leadership of the Advanced Air Mobility (AAM) Advisory Group – Chair Ben Ivers (Boeing) and Vice Chair Marilyn Pearson (CAE).

Looking ahead to the summer, we are excited to participate in ICAO's Aviation Climate Week (2–4 June 2025, Montréal) and the Innovation Fair 2025 (21–22 September 2025, Montréal), while continuing preparations for the 42nd Assembly (A42).

As Chair, I feel incredibly privileged to rely on such an outstanding team as we face the significant challenges ahead.

**Jan Pie, Chair, ICCAIA  
& Secretary General of ASD**

# ICCAIA'S FIRST CONFERENCE, A SUCCESS!

At the end of March (26-28 March), ICCAIA was proud to conclude its successful first in-person Annual General Meeting and Conference 2025. With over 140 participants from the ICCAIA community, ICAO (Council, Air Navigation Commission, Senior Management and Secretariat), and industry partners, the conference showcased ICCAIA's strong commitment to the vital work of ICAO and its growing influence in shaping the future of the aviation industry.

It's clear that the manufacturing and services industry is facing both new challenges and opportunities. The discussions during this conference highlighted several **key priorities for the upcoming ICAO Assembly**:



- Advancing and enhancing aviation safety through innovation and emerging technologies.
- The long-term commitment to achieving Net Zero carbon emissions by 2050, with sustainable fuels and compatibility with 100% SAF by 2030 playing pivotal roles.
- Highlighting our collective industry investment of over \$15 billion annually in new technologies and the importance of maintaining sustained industry investment in research, development, and future-ready technologies.
- Addressing challenges posed by regional conflicts, supply chain issues, and workforce shortages.
- The need to strengthen and grow a skilled workforce to meet future growth.
- Addressing the rapid emergence of Advanced Air Mobility (AAM) and the need for robust safety and regulatory frameworks to support its integration.
- GNSS radio frequency interference (RFI), highlighting the urgent need for a global incident reporting system, improved civil-military coordination, and ICAO-led guidance on spectrum protection and multi-layered mitigation strategies.



# ICCAIA'S FIRST CONFERENCE, A SUCCESS!



Through a series of interactive sessions and technical workshops, the conference offered a valuable platform for strategic dialogue and knowledge exchange. Participants shared insights on navigating the rapidly evolving aviation landscape—shaped by digitalization, automation, and artificial intelligence—contributing to shaping the future of aviation.

Feedback on the conference has been overwhelmingly positive. The support received from our sponsors (Airbus, Boeing, Bombardier, Embraer, GE Aerospace, Pratt & Whitney) clearly demonstrated the industry's strong engagement with ICCAIA's work. The impact of ICCAIA's efforts would not be possible without such support.



As the industry continues to evolve, ICCAIA remains dedicated to promoting innovation, safety, and sustainability, while advancing a globally integrated air transport system.



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# ICAO COUNCIL & ICCAIA BOARD MEETING

Dan Carnelly

## A Fruitful Discussion

The ICCAIA Board had the privilege of receiving an invitation from the President of ICAO to join an informal meeting of the full ICAO Council just ahead of our 2025 Annual General Meeting (AGM) and Conference. We were honored to be the first International Organization invited for such a session, and a valuable exchange followed.

Initially, the ICAO President and the Secretary General welcomed Board Members, highlighting the valuable contribution that ICCAIA makes to the ICAO work programme. ICCAIA Chair, Jan Pie, thanked the President and the Council for the opportunity to have a dialogue on the main concerns of the industry ahead of ICAO's 42nd Assembly. Jan highlighted the industry's environmental commitments and reiterated its commitment to ensure 100% SAF compatibility of new aeroplane and engine products by 2030, noting that industry collectively invests around 15 billion dollars annually in new technology developments.

He also explained that the industry still faces many supply-chain and workforce challenges, partly a hangover from the pandemic but also vulnerabilities as a consequence of regional conflicts. However, on the upside, we expect that over 45,000 new aircraft will enter the fleet, and Jan highlighted the need for ICAO to be ready. There followed a fruitful discussion focused on these points with the ICAO Council Member States gathered around the table.



## INFORMAL BRIEFING TO THE ICAO COUNCIL ON GNSS RFI

On 21 March, ICCAIA joined IATA, IFALPA, IFATCA and CANSO in delivering an informal briefing to the ICAO Council on the growing challenges posed by Global Navigation Satellite System (GNSS) Radio Frequency Interference (RFI) and the urgent actions required to address the threat at the international level. IATA described the operational challenges faced by airlines and highlighted the scope and rapidly increasing frequency of the issue. IFATCA highlighted the risks of difficulty in maintaining certainty of the aircraft's location and IFALPA shared firsthand experience from the flight deck when a system is compromised by spoofing. In addition, CANSO emphasized the importance of maintaining a minimum operational network of conventional navigation aids to ensure system reliability during GNSS disruptions – a position strongly supported in IFALPA and ICCAIA's own presentations.

Ben Linder from Boeing and Hughes De-Beco from Airbus spoke on behalf of ICCAIA, outlining short-, medium-, and long-term solutions to mitigate GNSS interference, ranging from improved technical information for operators to the development of reliable recovery. The discussion with the ICAO Council was lively and engaged, with an emphasis on actions. ICCAIA looks forward to further discussions and engagement, including at ICAO's upcoming 42nd Assembly.

# ICAO GLOBAL IMPLEMENTATION SUPPORT SYMPOSIUM (GISS) 2025



ICCAIA participated in ICAO's *Global Implementation Support Symposium (GISS 2025)* hosted by the UAE General Civil Aviation Authority (GCAA) in Abu Dhabi, from 10 to 12 February. Many of ICCAIA's members were present and contributed to panel sessions of the event, which focused on environmental sustainability and capacity building.

Additionally, represented by Nina Brooks, Executive VP of ICCAIA and Chair of GAASST, the Global Aviation and Aerospace Skills Taskforce (GAASST) made a declaration of commitment to work with ICAO's Next Generation of Aviation Professionals (NGAP) programme to address future workforce challenges during the event.

Nina Brooks also participated as a speaker on a panel 'Evolving Training for Sustainable Aviation', along with other influential women leaders in the industry, including Fiona Hau (Vice Chair of GAASST). This panel discussed strategies for attracting, training, and retaining aviation talent to support sustainability, focusing on innovation, lifelong learning, and workforce development. It also addressed challenges like workforce shortages, regulatory constraints, and integrating sustainability practices for long-term growth.

ICAO GISS 2025 provided a valuable opportunity for ICCAIA and GAASST to gain visibility and raise awareness of ongoing efforts to make the aviation and aerospace sector one of the most attractive industries to work in.

Missed the event? Watch the sessions on demand on ICAO TV :

<https://www.icao.tv/global-implementation-support-symposium>



## CAEP/13 MEETING

### Driving Global Environmental Standards Forward

In February, after two intensive weeks of discussions and exchanges, the 13th meeting of the International Civil Aviation Organization Committee on Aviation Environmental Protection (CAEP/13) concluded with the participation of over 200 participants from Member and Observer States and international organizations, including ICCAIA.

Important agreements have been reached, such as the establishment of a methodology for monitoring and reporting on progress in CO2 emissions reductions towards the ICAO Long Term Global Aspirational Goal (LTAG) of net zero carbon emissions by 2050, more stringent noise and CO2 standards for subsonic aircraft and a new noise certification standard for supersonic aeroplanes.



The outcomes of this meeting are being reviewed by the ICAO Council and are expected to play a key role in informing global policy decisions at ICAO's Assembly in September 2025.



## ICCAIA COMMITTEES UPDATES

### Aircraft Noise and Emissions Committee Leadership



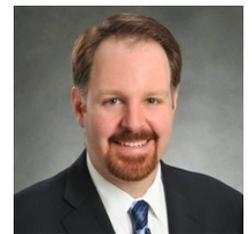
Mark, Olivier, and Heather at CAEP/13

After three years of dedicated leadership by Eric Upton (AIA/Gulfstream) as Chair of ICCAIA's Aircraft Noise and Emissions Committee (ANEC), Olivier Husse (ASD/Airbus) has officially taken over following the conclusion of CAEP/13 in February.

We sincerely thank Eric for his outstanding contributions and representation of ANEC during this period. We're pleased to welcome Olivier as the new Chair, confident that his experience as Vice-Chair will serve him well. Heather Sheffer (AIA/Boeing) joins as a new Vice-Chair, alongside returning Vice-Chair Mark Husing (AIAC/Bombardier).

### Advanced Air Mobility Advisory Group Leadership

In April, ICCAIA was also pleased to announce Ben Ivers (AIA/Boeing) as the new Chair of the Advanced Air Mobility (AAM) Advisory Group. With his deep expertise and longstanding involvement in the group, we are confident he will continue to build on the strong foundation established by Brenden Hedblom (AIAB/EVE Air Mobility), who served as Chair over the past two years. We extend our sincere thanks to Brenden for his leadership, dedication, and valuable contributions.



Ben Ivers

We also congratulate Marilyn Pearson (AIAC/CAE) on her appointment as Vice-Chair of the Advisory Group.

## ICCAIA WELCOMES SHERRINE HOLMES AS ADMINISTRATIVE ASSISTANT



The ICCAIA team is thrilled to welcome Ms. Sherrine Holmes to the role of Administrative Assistant.

Sherrine brings over 10 years of experience in administrative roles, including in the aviation industry, having worked at ACASS. With her strong administrative skills and team-oriented mindset, she will be providing organizational and management support for our daily activities.

In the coming months, Sherrine will be coordinating the transition to ICCAIA's new office, correspondence with ICAO, Strategy Committee meetings, and many other things.

We are pleased to introduce her to our community!



### ICCAIA's New Office: Inauguration & Celebration

On 16 May, the ICCAIA team hosted a casual gathering to celebrate the opening of our new office space at Place Bonaventure. Guests included colleagues from ICAO, ACI, IATA, IFALPA, IFATCA and partners such as Montréal International (MI) and the Ministère des Relations internationales et de la Francophonie (MRIF).

This move reflects ICCAIA's continued growth and helps us stay closely connected to ICAO and many of our industry partners.

We're grateful to everyone who joined us in marking this milestone and look forward to welcoming more visitors to our new office!



## 3RD MEETING OF THE GLOBAL AVIATION AND AEROSPACE SKILLS TASKFORCE (GAAST)



The **third meeting of the GAAST** was held from 28 April to 1 May 2025 in Montréal, and was hosted by ACI World. More than 40 members from around the globe joined in person and online and contributed to this productive meeting.

The group was thrilled to be joined by Lisa Setlakwe, Assistant Deputy Minister, Safety and Security at Transport Canada, for the opening day, who perfectly set the scene for a future ready workforce. Additionally, Juan Carlos Salazar, ICAO's Secretary General, and Justin Erbacci, ACI's Director General, joined the group on the last day to express their support for the taskforce and its initiatives.



This meeting showcased the significant progress achieved through the collective efforts of all members and provided an opportunity to advance discussions on building a sustainable aviation workforce. Nina Brooks, as the Chair of GAAST, is thankful for all members who contributed to making this meeting so productive.

Next steps include populating the repository with materials from all workstreams, the launch of the website (Phase 1), and continued collaboration with ICAO's Next Generation of Aviation Professionals (NGAP) programme. The repository will serve as a global resource for States and industry, featuring case studies, examples, best practices, and checklists to support the attraction and retention of skilled talent across all areas of the sector.

## SHOWCASE YOUR ORGANIZATION'S WORKFORCE INITIATIVES AND BENEFIT FROM GAAST'S GLOBAL REACH



**GAAST needs you!** The value of the outcomes of the work of GAAST depends on the contributions of all organizations in aviation and aerospace. If you have great examples of initiatives to attract people to the industry, recruitment programs, retention strategies, and a vision for future skills, please share them with us and we will promote them —it's a win-win! [secretariat@gaast.aero](mailto:secretariat@gaast.aero)

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# PREPARING FOR THE 42ND ICAO ASSEMBLY: ICCAIA's Strategic Contributions



The ICAO Assembly, convened every three years, brings together 193 Member States and a wide range of international organizations to shape global civil aviation policy for the upcoming triennium. It also serves as the platform for electing the ICAO Council. The 42nd ICAO Assembly will be held in Montreal from 23 September to 3 October 2025, preceded by the Innovation Fair (21-22 September) and the ICCAIA Board Meeting on the afternoon of 22 September.

As part of the preparation process, all Working Papers (WPs) are expected to be posted by 13 September 2025 on the Assembly's official webpage, although ICCAIA will be working well in advance with its Small Group to review all papers as they appear.

ICCAIA requests that delegations planning to attend the Assembly notify the ICCAIA Secretariat by 31 July 2025. ICAO needs to receive credentials through ICCAIA's official letter accordingly. Please note that **online registration** will also be required once the delegation is officially confirmed. More information on registration, as well as Canadian visa and entry requirements, is available on ICAO's website: [Assembly 42nd Session](#).

## ICCAIA's Strategic Approach to Assembly Preparation

ICCAIA's preparation efforts are being led by the Assembly Small Group, in collaboration with relevant committees, to ensure alignment with ICAO's priorities and reflect the collective input of ICCAIA members. A final review will be carried out by the Strategy Committee, ensuring a coherent and well-informed industry voice at the Assembly.

The Assembly represents ICCAIA's most significant engagement with ICAO, offering a vital platform to share industry insights with global regulators and policymakers.

This year, ICCAIA is actively working with members on a wide range of **important topics**, including:

- ⇒ Innovation and advanced mobility
- ⇒ Environmental sustainability
- ⇒ Cybersecurity
- ⇒ Halon replacement
- ⇒ Workforce
- ⇒ Safety and airworthiness
- ⇒ Accessibility

Subject matter experts from various panels and working groups have been engaged to ensure that ICCAIA's positions align with ongoing ICAO work and that the most pressing issues are prioritized.

## PREPARING FOR THE 42ND ICAO ASSEMBLY: ICCAIA's Strategic Contributions

### Collaboration Across the Aviation Community

ICCAIA continues to coordinate with other major international aviation organizations—such as IATA, CANSO, ACI, ATAG, IFALPA, IBAC, and the Flight Safety Foundation—to incorporate diverse perspectives and strengthen advocacy on issues of shared concern.

Flexibility remains a cornerstone of ICCAIA's strategy, allowing for agile responses as new developments emerge. Several working papers have been drafted and are currently under review, while others are being revised, repurposed as briefings, or further developed based on member feedback.



### Looking Ahead

ICCAIA continues to advocate for its papers to ensure they gain the necessary support and visibility during the Assembly. As ICAO begins releasing working papers from Member States and other international organizations, ICCAIA will assess their positions to prepare potential responses or interventions as needed.

We extend our sincere appreciation to all contributors, authors, and reviewers for their dedication and hard work. The 42nd Assembly will be a pivotal moment to reaffirm our shared commitment to a safe, innovative, and sustainable future for global aviation.

Stay tuned; more updates will follow as the Assembly approaches!

## ICCAIA PANEL AND COMMITTEE VACANCIES

We urgently need experts to fill the following positions:

- Health Facilitation and Crisis Response Committee Chair or Vice-Chair
- Airworthiness Committee Vice-Chair
- Airport experts to support the ICAO Aerodrome Design and Operations Panel and airport relating working groups
- Security experts including cybersecurity for participation in panels and rForum group, as well as AVSEC Panel representation

Please contact Nina Brooks at [nbrooks@iccaia.org](mailto:nbrooks@iccaia.org) for additional information.

## NEWS FROM ICCAIA MEMBERS

### MALAYSIA AEROSPACE INDUSTRY INITIATIVES FOR SME FINANCING

*Malaysia Aerospace Industry Association (MAIA)*

The Malaysia Aerospace Industry Association (MAIA) has been working closely with key stakeholders - including the Ministry of Investment Trade and Industry, and the National Aerospace Industry Corporation Malaysia as well as Malaysia's central bank Bank Negara Malaysia (BNM) - to create supportive SME financing for aerospace small and medium sized enterprises in Malaysia.

In the post Covid-19 pandemic era, many new opportunities have opened up for Malaysian aerospace SMEs. However, these companies often face challenges in securing finance for investment, despite having the necessary technical capabilities to undertake new programs. To address this, MAIA has facilitated multiple engagements between financial institutions, government agencies, and SMEs to help these businesses access the required financial support.

The Malaysian Aerospace Industry Blueprint 2030 has set ambitious targets for growth, and with several Tier-1 companies poised for expansion, it is critical for Malaysian aerospace SMEs to meet this increasing global demand. If Malaysian SMEs are not able to scale up, there is a risk that multi-national companies will source their supply needs from other countries. MAIA and the Malaysian government's financing initiatives are aimed at supporting SMEs in this critical period, ensuring they can meet the growing demands of the industry and contribute to achieving the goals outlined in the Aerospace Blueprint.



*Credit: MAIA | Photo of MAIA President, Naguib Mohd Nor, hosting a briefing session to local financial institutions*

Key measures include the introduction of a new incentive framework focused on high-value activities, job creation, and ESG investments. A MYR200 million Strategic Co-Investment Fund will support SMEs and mid-tier companies, while the New Industrial Master Plan Development Fund encourages technology adoption, with a target of 3,000 smart factories by 2030. The government further plans to support local startup enterprises as well as expand the venture capital ecosystem. Business assistance measures include BNM's MYR3.8 billion SME loan fund for digitalization, Malaysian Industrial Development Finance Berhad grants for aerospace and E&E sectors and matching grants for local aerospace SMEs.

In support, MAIA aims to keep its members, including SMEs, updated on relevant industry developments as well as maintaining a comprehensive database to offer detailed guidance on the various grants, incentives and loans available.

## 2025 EVENTS CALENDAR

Dates	Meeting	Place/Notes
02-04 June 2025	2025 ICAO Aviation Climate Week	ICAO HQ
02-06 June 2025	Fourth Meeting of the Cybersecurity Panel	ICAO HQ
09-13 June 2025	Aeronautical Info Management Task Force	Chitose
16-22 June 2025	55th International Paris Air Show - Salon International de l'Aéronautique et de l'E-space (SIAE)	SIAE-Paris Le Bourget
17 June 2025	EUR-NAT DGCA Meeting	Paris
23-27 June 2025	Workshop on Severe Weather Events	Lima
24-27 June 2025	Fifteenth Meeting of the FANS Interoperability Team – Asia (FIT-Asia/15)	ICAO-Bangkok
16-17 July 2025	ICAO Asia Pacific Regional Aviation Training Symposium 2025 “Enhancing Training Cooperation: Building Human Capital for the Sustainable Development of Civil Aviation”	ICAO-Singapore
28 Jul-01 Aug 2025	60th Conference of Directors General of Civil Aviation, Asia and Pacific Region	ICAO-Sendai, Japan
Aug-25	Thirteenth North & Central American and Caribbean Directors of Civil Aviation Meeting	ICAO-Washington DC
12-14 August 2025	ICAO Next Generation of Aviation Professionals (NGAP/3) Global Summit	Durba, South Africa
21-22 September 2025	ICAO Innovation Fair 2025	ICAO HQ
23 Sep-03 Oct 2025	42nd ICAO General Assembly	ICAO HQ
20-24 October 2025	Twenty-fourth meeting of the Remotely Piloted Aircraft Systems Panel	ICAO HQ
27 Oct-07 Nov 2025	Seventeenth meeting of the Instrument Flight Procedures Panel	ICAO HQ
27-31 October 2025	Thirtieth meeting of the Dangerous Goods Panel	ICAO HQ
03-07 November 2025	Nineteenth meeting of the Wake Turbulence Specific Working Group	ICAO HQ
04-06 November 2025	Twentieth Symposium and Exhibition on Traveller Identification Programme, MRTDs, Biometrics and Border Security (TRIP/20)	ICAO HQ
12-14 November 2025	Fifth Meeting of the Technical Advisory Group on the Traveller Identification Programme	ICAO HQ
24-26 November 2025	Thirty-sixth Meeting of the Asia/Pacific Air Navigation Planning and Implementation Group (APANPIRG/36)	ICAO-Bangkok
27-28 November 2025	Fifteenth Meeting of the Regional Aviation Safety Group – Asia and Pacific Regions	ICAO-Bangkok
December 2025	ICAO Air Services Negotiation (ICAN2025)	ICAO Region
08-12 December 2025	Fourteenth Meeting of the Facilitation Panel	ICAO HQ

Please contact [info@iccaia.org](mailto:info@iccaia.org) to express your interest in attending any of these events as part of the ICCAIA delegation.